

JOHN R. PIERCE SCHOOL

Brookline, MA



OPM Monthly Project Update Report

November 2020

| | | | | | | | |
|-----------|-----------|-----------|-----------|----------------|---------------------|-----------------|-------------|
| FS | SD | DD | CD | BIDDING | CONSTRUCTION | CLOSEOUT | SITE |
|-----------|-----------|-----------|-----------|----------------|---------------------|-----------------|-------------|

Designer Procurement was the focus during the month of November. Eight proposals were received on November 4, 2020. Proposals were received from the following firms:

CBT Architects
DLR Group with ICON Architecture
HMFH Architects
Jonathan Levi Architects
Miller Dyer Spears Architects with Sasaki
Perkins Eastman
The S/L/A/M Collaborative
William Rawn Associates

The proposals were reviewed by Leftfield and the local DSP members, and references were contacted for the eight design firms. Attached are comparison matrices that were provided to the MSBA and Designer Selection Panel prior to their meeting on December 1, 2020.

The Designer Selection Panel met on December 1, 2020 to review and rank the eight designer proposals. There were three firms identified to be interviewed at the December 15, 2020 DSP meeting. Those firms were:

Jonathan Levi Architects
Miller Dyer Spears Architects with Sasaki
William Rawn Associates

The MSBA is alerting the firms and providing them with a list of interview questions based on Brookline's priorities. These priorities include the Fossil Fuel Free initiative, communication with the various boards, committees, and community, experience working on historic buildings and how to integrate them seamlessly with new construction, and diverse representation within each firm.

IV. TASKS COMPLETED THROUGH NOVEMBER 2020

The following tasks were completed in the month of November 2020:

- 11/01/20 Leftfield issued Addendum to address all questions submitted
- 11/04/20 Designer Proposals due to Leftfield – 8 proposals received
- 11/04/20 Leftfield prepared and submitted the October OPM Monthly Report
- 11/10/20 Designer Selection Panel (DSP) Town members meet to review DSP procedures and Designer proposals
- 11/10/20 November Building Commission Meeting
- 11/12/20 Proposals and Reference Check information due to the MSBA
- 11/24/20 Final Reference Check information provided to MSBA
- 11/30/20 MSBA Zoom dry-run prep meeting before DSP meeting

- 11/30/20 Final prep meeting to review and discuss Designer proposals and to prepare for DSP meeting. The local DSP members did not rank the designers.

V. TASKS PLANNED FOR DECEMBER 2020

The following tasks are planned for the month of December 2020:

- 12/01/20 Designer Selection Panel Meeting #1 to review and rank proposals
- 12/02/20 MSBA provides interview questions to shortlisted Design Firms
- 12/02/20 Leftfield prepared and submitted the November OPM Monthly Report
- 11/08/20 December Building Commission Meeting
- 12/15/20 Designer Selection Panel Meeting #1 to interview shortlisted Designers
- TBD School Building Committee Meeting

VI. PROJECT BUDGET OVERVIEW

Expenditures against the budget totaled \$46,185 this month, which consisted of OPM fees for the Feasibility Study Services.

Refer to the attached Total Project Budget Status Report and Cash Flow Charts, dated November 30, 2020.

VII. PROJECT SCHEDULE OVERVIEW

The Pierce Project is currently in MSBA Module 2 – Forming the Project Team. Once a Designer is on board, the Project will move into Module 3 – the Feasibility Study, Module 4 – Schematic Design, and then into Module 5 – Funding the Project. From now to a Town Vote at Town Meeting in May 2022 it will be imperative to hit every milestone to stay on track.

Once a Designer is on board, the Project Team will begin assembling a list of potential solutions, begin developing the Educational Program, analyzing the existing conditions of the Pierce School, and conducting preliminary evaluations of all options available. This will be submitted to the MSBA as the Preliminary Design Program (PDP) for their review and comment. From there, the team will narrow the options down to one that is preferred as they dig into each more closely. The Preferred Schematic Report (PSR), a report highlighting the single preferred solution and outlining the process taken to get to that solution, is then submitted to the MSBA for review and voted on by the MSBA Board of Directors (BOD), a board that only meets every other month.

Once a preferred solution is approved by the MSBA BOD, the team moves into Schematic Design (SD) to further develop the solution. This solution will again be submitted to the MSBA for review and voted on by the MSBA BOD. After the SD submission is approved by the MSBA, the project will need to secure funding through a vote at Town Meeting in May 2022. See attached Preliminary Project Schedule for more information.

VIII. COMMUNITY OUTREACH

The Pierce School Building Project Website will be used throughout the project to keep the community up to date with the latest information. Approved meeting minutes and presentation materials will be posted to the website as well. To subscribe to project updates, please visit the website: <https://www.brookline.k12.ma.us/Page/2453>.

IX. ATTACHMENTS

Monthly Invoice Summary, dated November 30, 2020
Total Project Budget Status Report, dated November 30, 2020
Monthly and Cumulative Cash Flow Reports, dated November 30, 2020
Preliminary Project Schedule, dated September 23, 2020
Designer Procurement Schedule, dated November 4, 2020
Designer Selection Evaluation Matrices

Total Project Budget Status Report

| ProPay Code | Description | Total Project Budget | Authorized Changes | Revised Total Budget | Total Committed | % Cmt'd to Date | Actual Spent to Date | % Spent to Date | Balance To Spend | Comments |
|--|---|----------------------|--------------------|----------------------|-------------------|-----------------|----------------------|-----------------|---------------------|----------|
| FEASIBILITY STUDY AGREEMENT | | | | | | | | | | |
| 0001-0000 | OPM Feasibility Study/Schematic Design | \$ 100,000 | \$ 225,000 | \$ 325,000 | \$ 325,000 | 100% | \$ 46,185 | 14% | \$ 278,815 | *FSA 1 |
| 0002-0000 | A&E Feasibility Study/Schematic Design | \$ 950,000 | | \$ 950,000 | \$ - | 0% | \$ - | 0% | \$ 950,000 | |
| 0003-0000 | Environmental & Site | \$ 150,000 | | \$ 150,000 | \$ - | 0% | \$ - | 0% | \$ 150,000 | |
| 0004-0000 | Other | \$ 800,000 | \$ (225,000) | \$ 575,000 | \$ - | 0% | \$ - | 0% | \$ 575,000 | *FSA 1 |
| | SUB-TOTAL | \$ 2,000,000 | \$ - | \$ 2,000,000 | \$ 325,000 | 16% | \$ 46,185 | 2% | \$ 1,953,815 | |
| ADMINISTRATION | | | | | | | | | | |
| 0101-0000 | Legal Fees | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | Owner's Project Manager | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0102-0400 | Design Development | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0102-0500 | Construction Documents | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0102-0600 | Bidding | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0102-0700 | Construction Administration | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0102-0800 | Closeout | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0102-0900 | Extra Services | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0102-1000 | Reimbursable Services | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0201-1100 | Cost Estimates | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0103-0000 | Advertising & Printing | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0104-0000 | Permitting | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0105-0000 | Owner's Insurance | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0199-0000 | Other Administrative Costs | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | SUB-TOTAL | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| Architectural & Engineering | | | | | | | | | | |
| | A/E Basic Services | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0201-0400 | Design Development | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0201-0500 | Construction Documents | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0201-0600 | Bidding | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0201-0700 | Construction Administration | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0201-0800 | Closeout | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0201-9900 | Other Basic Services | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | Extra/Reimbursable Services | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0203-9900 | Other Reimbursables | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0204-0200 | HazMat (incl. monitoring) | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0204-0300 | Geotechnical/Geo-Environmental | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0204-0400 | Site Survey & Site Requirements | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0204-0500 | Wetlands | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0204-1200 | Traffic Studies | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | SUB-TOTAL | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| SITE ACQUISITION | | | | | | | | | | |
| 0301-0000 | Land/Bldg. Purchase/Associated Services | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | SUB-TOTAL | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |

Total Project Budget Status Report

| ProPay Code | Description | Total Project Budget | Authorized Changes | Revised Total Budget | Total Committed | % Cmtd to Date | Actual Spent to Date | % Spent to Date | Balance To Spend | Comments |
|-------------------------------|-----------------------------|----------------------|--------------------|----------------------|-----------------|----------------|----------------------|-----------------|------------------|----------|
| PRE CONSTRUCTION COSTS | | | | | | | | | | |
| 0501-0000 | CMR Pre-Con Services | \$ - | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | SUB-TOTAL | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| CONSTRUCTION COSTS | | | | | | | | | | |
| 0502-0001 | Construction Budget | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0508-0000 | Change Orders | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | SUB-TOTAL | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| ALTERNATES | | | | | | | | | | |
| 0506-0000 | | | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | SUB-TOTAL | \$ - | #REF! | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| OTHER PROJECT COSTS | | | | | | | | | | |
| 0507-0000 | Construction Contingency | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | Miscellaneous Project Costs | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0601-0000 | Utility Company Fees | \$ - | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0602-0000 | Testing Services | \$ - | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0699-0000 | Other Project Costs | \$ - | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | Furnishings and Equipment | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0701-0000 | Furnishings | \$ - | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0702-0000 | Equipment | \$ - | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0703-0000 | Technology Equipment | \$ - | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0801-0000 | Owner's Contingency | \$ - | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | SUB-TOTAL | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| TOTAL PROJECT BUDGET | | \$ 2,000,000 | \$ - | \$ 2,000,000 | \$ 325,000 | 16% | \$ 46,185 | 2% | \$ 1,953,815 | |

| FUNDING SOURCES | Max w/ Conting. | Max w/o Conting. | Project Budget | Scope Items Excluded | Contingencies | Basis of Total Facilities Grant | Reimbursement Rate |
|---------------------|-----------------|------------------|----------------|----------------------|---------------|---------------------------------|--------------------|
| Maximum State Share | \$ 645,200 | \$ 645,200 | | | | | |
| Local Share | \$ 1,354,800 | \$ 1,354,800 | | | | | |
| SUB-TOTAL | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ - | \$ - | \$ 2,000,000 | 32.36% |

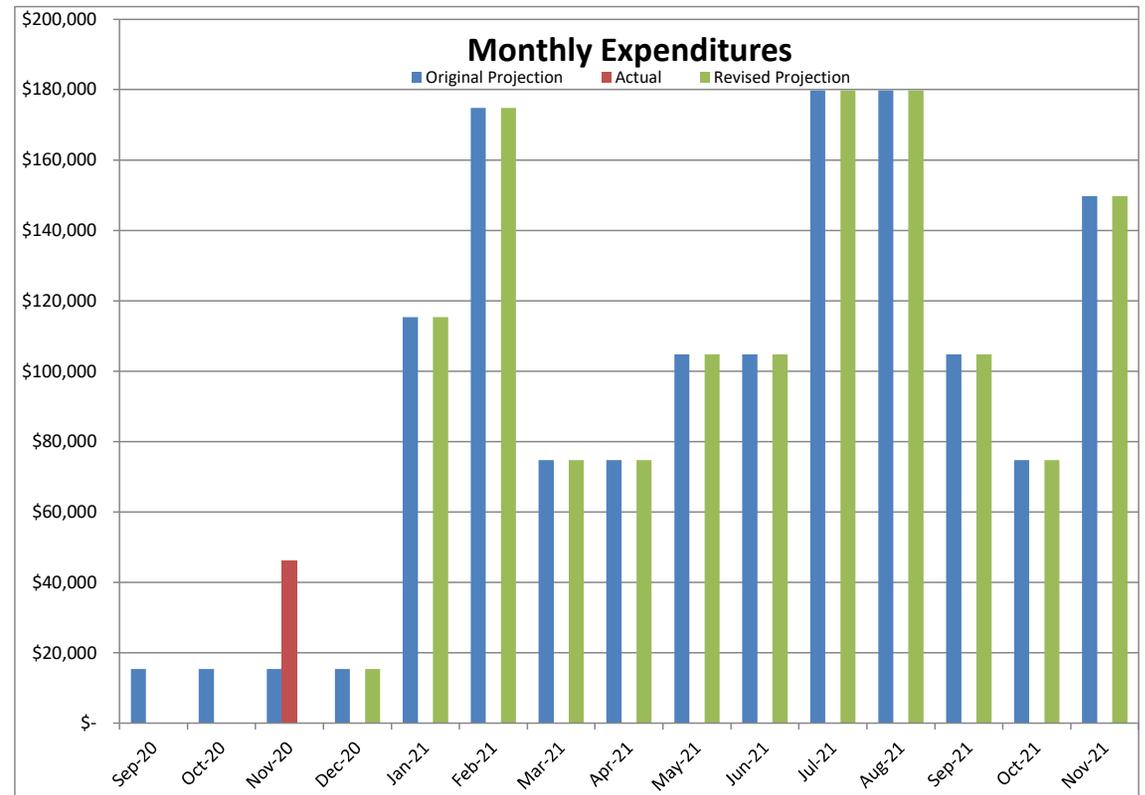
| CONSTR. COST ESTIMATES | Date | Estimator | Amount | SF | Cost Per SF |
|------------------------|------|-----------|--------|----|-------------|
| PSR Cost Estimate | | | | | #DIV/0! |
| CM SD Cost Estimate | | | | | #DIV/0! |

Feasibility Study Agreement Budget Transfers:

FSA BRR 01 11/30/2020 Transfer \$225,000 from Other Contingency to OPM Feasibility Study/Schematic Design to fund OPM Base Contract for Feasibility Study/Schematic Design.

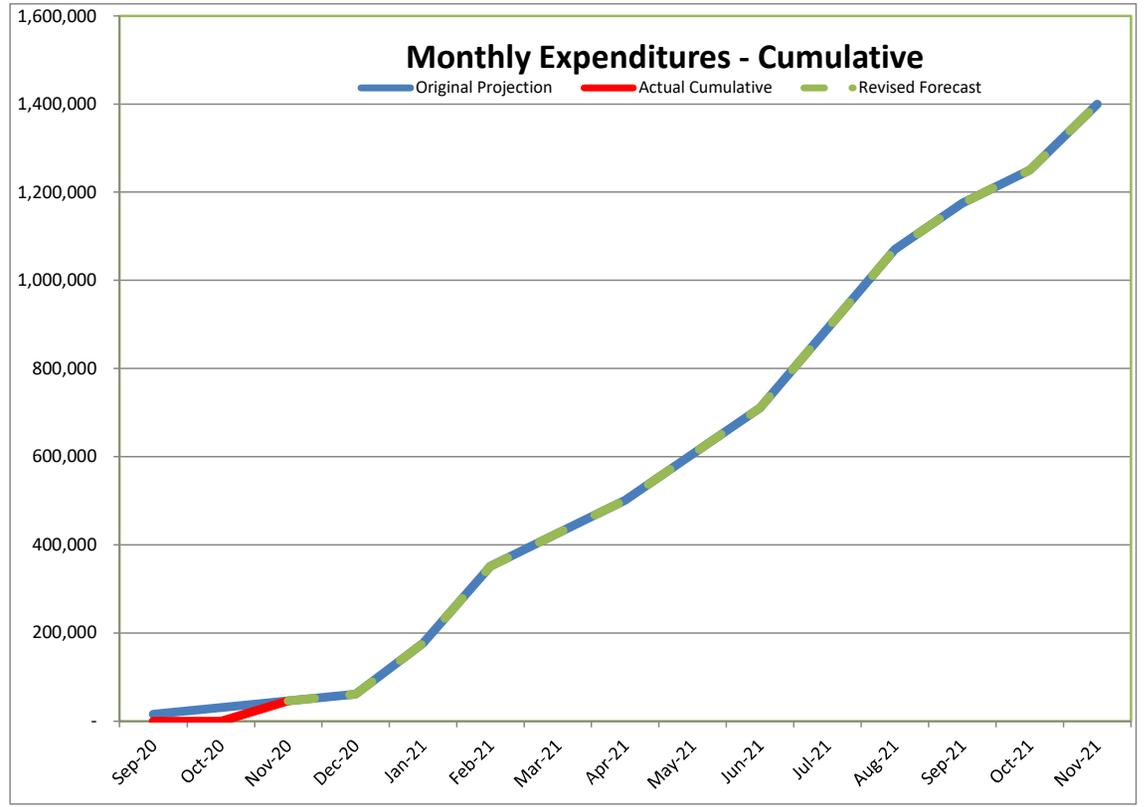
Monthly Cash Flow

| Date | Original Projection | Actual | Revised Projection |
|---------------|---------------------|------------------|---------------------|
| Sep-20 | \$ 15,395 | \$ - | |
| Oct-20 | \$ 15,395 | \$ - | \$ - |
| Nov-20 | \$ 15,395 | \$ 46,185 | |
| Dec-20 | \$ 15,395 | | \$ 15,395 |
| Jan-21 | \$ 115,395 | | \$ 115,395 |
| Feb-21 | \$ 174,770 | | \$ 174,770 |
| Mar-21 | \$ 74,770 | | \$ 74,770 |
| Apr-21 | \$ 74,770 | | \$ 74,770 |
| May-21 | \$ 104,770 | | \$ 104,770 |
| Jun-21 | \$ 104,770 | | \$ 104,770 |
| Jul-21 | \$ 179,770 | | \$ 179,770 |
| Aug-21 | \$ 179,770 | | \$ 179,770 |
| Sep-21 | \$ 104,770 | | \$ 104,770 |
| Oct-21 | \$ 74,770 | | \$ 74,770 |
| Nov-21 | \$ 149,770 | | \$ 149,770 |
| Dec-21 | \$ 149,770 | | \$ 149,770 |
| Jan-22 | \$ 151,875 | | \$ 151,875 |
| Feb-22 | \$ 76,875 | | \$ 76,875 |
| Mar-22 | \$ 73,935 | | \$ 73,935 |
| Apr-22 | \$ 73,935 | | \$ 73,935 |
| May-22 | \$ 73,935 | | \$ 73,935 |
| Total: | \$ 2,000,000 | \$ 46,185 | \$ 1,953,815 |



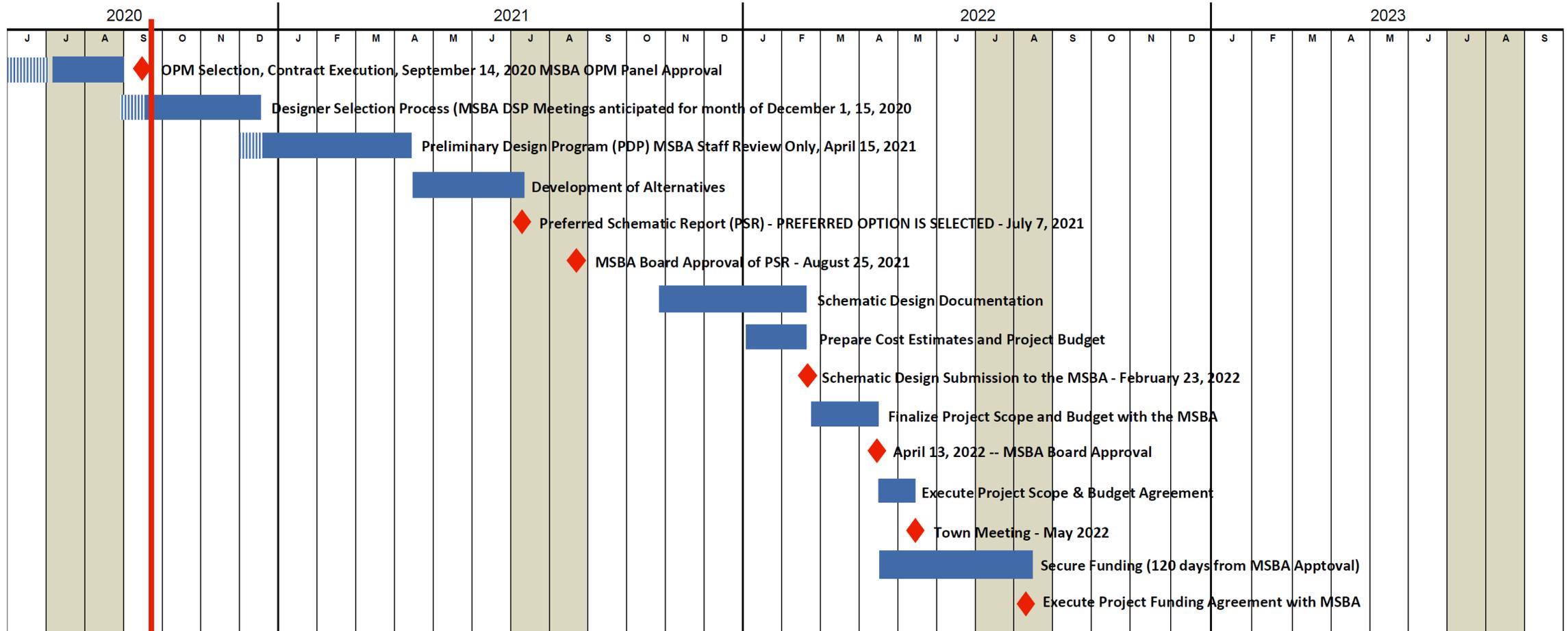
Cumulative Cash Flow

| Date | Original Projection | Actual Cumulative | Revised Forecast |
|---------------|---------------------|-------------------|---------------------|
| Sep-20 | 15,395 | \$ - | |
| Oct-20 | 30,790 | \$ - | |
| Nov-20 | 46,185 | \$ 46,185 | \$ 46,185 |
| Dec-20 | 61,580 | | \$ 61,580 |
| Jan-21 | 176,975 | | \$ 176,975 |
| Feb-21 | 351,745 | | \$ 351,745 |
| Mar-21 | 426,515 | | \$ 426,515 |
| Apr-21 | 501,285 | | \$ 501,285 |
| May-21 | 606,055 | | \$ 606,055 |
| Jun-21 | 710,825 | | \$ 710,825 |
| Jul-21 | 890,595 | | \$ 890,595 |
| Aug-21 | 1,070,365 | | \$ 1,070,365 |
| Sep-21 | 1,175,135 | | \$ 1,175,135 |
| Oct-21 | 1,249,905 | | \$ 1,249,905 |
| Nov-21 | 1,399,675 | | \$ 1,399,675 |
| Dec-21 | 1,549,445 | | \$ 1,549,445 |
| Jan-22 | 1,701,320 | | \$ 1,701,320 |
| Feb-22 | 1,778,195 | | \$ 1,778,195 |
| Mar-22 | 1,852,130 | | \$ 1,852,130 |
| Apr-22 | 1,926,065 | | \$ 1,926,065 |
| May-22 | 2,000,000 | | \$ 2,000,000 |
| Total: | \$ 1,399,675 | \$ - | \$ 1,399,675 |





JOHN R. PIERCE SCHOOL



DATE: December 2, 2020
SUBJECT: Procurement Schedule, Designer RFS
PROJECT: Pierce School Project
Brookline, Massachusetts

| | | |
|-----------|---------|--|
| Thursday | Sept 17 | LEFTFIELD reaches out to SDO re: MBE/WBE percentage goals |
| Friday | Sept 18 | LEFTFIELD provides SDO with project information |
| Friday | Sept 18 | LEFTFIELD sends DRAFT RFS to SBC for review |
| Tuesday | Sept 22 | LEFTFIELD receives MBE/WBE goals from SDO |
| Wednesday | Sept 23 | SBC Meeting to designate TOB contact and approve RFS |
| Thursday | Sept 24 | LEFTFIELD sends DRAFT RFS to MSBA for review |
| Thursday | Oct 1 | LEFTFIELD submits notice to the Central Register SBC DRAFT RFS comments due to LEFTFIELD by 5:00 pm |
| Friday | Oct 2 | TOB emails legal notice to The Brookline Tab by 5:00 pm deadline LEFTFIELD sends updated RFS to SBC for final review |
| Tuesday | Oct 6 | SBC votes to approve final RFS TOB posts RFP on http://www.brooklinema.gov/Bids.aspx after 5:00 pm |
| Wednesday | Oct 7 | Notice appears in the Central Register |
| Wednesday | Oct 7 | TOB submits notice to COMMBUYS |
| Thursday | Oct 8 | Notice appears in The Brookline Tab |
| Tuesday | Oct 20 | Site Visit at Pierce School, 50 School Street, Brookline, MA at 3:30 PM |
| Wednesday | Oct 21 | Additional Site Visit at Pierce School, if necessary, at 3:30 PM |
| Thursday | Oct 22 | Issue Addendum on Site Visit include handouts, attendee list and Q & A to date |

| | | |
|-----------|--------|---|
| Monday | Oct 26 | Questions, attention Jen Carlson – jcarlson@leftfieldpm.com , must be received by 5:00 pm at LEFTFIELD |
| Monday | Nov 2 | LEFTFIELD issues Addendum in response to questions, if any, for TOB to post by 12:00 noon on website, http://www.brooklinema.gov/Bids.aspx |
| Wednesday | Nov 4 | Proposals, must be received by 2:00 pm Attention: Jen Carlson, 800 Hingham Street, Office 101AN, Rockland, MA |
| Tuesday | Nov 10 | Local Designer Selection Panel members meet to review Proposals |
| Thursday | Nov 12 | Proposals and Reference Check information due to the MSBA |
| Monday | Nov 30 | Local Designer Selection Panel members meet to review Proposals |
| Tuesday | Dec 1 | 1 st DSP Meeting - Proposal Review |
| Tuesday | Dec 15 | 2 nd DSP Meeting – Interviews |
| Wednesday | Dec 16 | DSP issues official ranking and letter |
| Monday | Jan 4 | Complete fee negotiations |
| Tuesday | Jan 5 | SBC votes to recommend contract to Building Commission Contract sent to Building Commission for review and approval |
| Tuesday | Jan 12 | Building Commission votes on Designer Contract |
| Wednesday | Jan 13 | Execute Designer Contract |
| Friday | Jan 22 | Send proposed work plan to SBC for review |
| Tuesday | Jan 26 | SBC votes to approve proposed work plan |
| TBD | TBD | MSBA/District kick off meeting |

Massachusetts School Building Authority

Deborah B. Goldberg
Chairman, State Treasurer

James A. MacDonald
Chief Executive Officer

John K. McCarthy
Executive Director / Deputy CEO

November 25, 2020

Bernard Greene,
Chair, Brookline Select Board
77 Pond Avenue Number 1402
Brookline, MA 02445

Helen Charlupski
Chair, Brookline Capital Improvements Subcommittee
525 Brookline Street
Brookline, MA 02445

Ken Kaplan
Brookline School Building Committee Member
95 Babcock Street
Brookline, MA 02446

RE: Designer Selection

John R. Pierce School

MSBA ID: 201800460040

Dear Panel Members:

Enclosed please find additional materials for the Designer Selection Panel (DSP) meeting scheduled for Tuesday, December 1, 2020. They include a copy of the agenda, the cover memorandum sent to the DSP members, the DSP Consultant matrix for the Pierce project which indicates how each design team addressed the categories of work listed in the Request for Services, a Ballot Form to be used in the voting process and an MSBA Active Project List sorted by designer. Presumably, you already have a copy of the RFS as well as copies of each of the applicant's responses. If that is not the case, please let me know.

Regards,



Karl Brown, AIA
Design Director

cc: Jim Rogers, Owner's Project Manager, Leftfield, LLC
Jen Carlson, Owner's Project Manager, Leftfield, LLC



Massachusetts School Building Authority

Deborah B. Goldberg
Chairman, State Treasurer

James A. MacDonald
Chief Executive Officer

John K. McCarthy
Executive Director / Deputy CEO

TO: Designer Selection Panel Members
From: Marie Deslauriers, Assistant Project Manager & DSP Administrator
THROUGH: Karl Brown, AIA, MSBA Design Director
DATE: November 20, 2020
RE: December 1, 2020 Designer Selection Panel Meeting

The agenda for the Tuesday, December 1, 2020 meeting includes finalist interviews for the Bartlett High School, Webster, MA and an applications review for the John Pierce School, Brookline, MA.

Bartlett High School, Webster, MA

Owner's Project Manager: Colliers International.

Project Manager: Ken Guyette

Finalists:

- Dore+Whittier
- Flansburgh Architects
- Miller Dyer Spears Inc.

The participating members of Town of Webster will be:

- Dr. Ruthann Goguen, Superintendent, Webster Public Schools
- Ted Avlas, Webster Building Committee Member
- Monique Pierangeli, Business Manager, Webster Public Schools

John Pierce School, Brookline, MA

Owner's Project Manager: Leftfield, LLC

Project Director: Jim Rogers

Project Representative: Mark LaFleur

Project Manager: Jennifer Carlson

Submissions received from design firms listed as follows:

- CBT/Childs Bertman Tseckares Inc.
- DLR Group, Inc., a MA Corporation
- HMFH Architects, Inc.
- Jonathan Levi Architects LLC
- Miller Dyer Spears Inc.
- Perkins Eastman/DPC
- The S/L/A/M Collaborative
- William Rawn Associates, Architects, Inc.

The participating members of Town of Brookline will be:

- Bernard Greene, Chair, Select Board
- Helen Charlupski, Chair, Capital Improvements Subcommittee
- Ken Kaplan, School Building Committee Member

Along with copies of each submission for the John Pierce School, enclosed are the following:

- Request for Services
- Sub-Consultant matrix
- Vote Sheet
- Reference Checklist (*will be provided upon receipt from the OPM*)
- Active project list sorted by designer

Please note that all applications received for the John Pierce School project have fulfilled all of the necessary minimum threshold requirements.

Please note the following observations resulting from the review of applications:

**DLR Group* incorrectly identifies their Structural Engineering Consultant – Foley Buhl Roberts & Associates – as an OSD certified firm. Upon further review, the firm is not confirmed as OSD certified.

**Perkins Eastman* did not provide an OSD certificate in their application for their proposed Geoenvironmental Consultant – CDW Consultants, Inc.; however, the firm has been confirmed as an MBE/WBE certified firm.

Thank you.

| RFS Required Categories of Work | CBT Architects | DLR Group (in association with ICON Architecture) | HMFH Architects | Jonathan Levi Architects |
|---|---|--|---|--|
| Architecture | In House | ICON Architecture | In House | In House |
| Educational Programming | Frank Locker | In House | New Vista Design | New Vista Design |
| Civil Engineering | Nitsch Engineering | Nitch Engineering | Nitsch Engineering | CDW |
| Landscape Architect | CBA Landscape | Deborah Myers | IBI Placemaking | Halvorson |
| Structural Engineering | RSE Associates | Foley Buhl Roberts | LeMessurier C&C Consulting | LeMessurier |
| Fire Protection Engineering | RG Vanderweil | Rist-Frost Shumway | AKAL Eng. | AKAL Eng. |
| Plumbing Engineering | RG Vanderweil | Rist-Frost Shumway | AKAL Eng. | AKAL Eng. |
| HVAC Engineering | RG Vanderweil | Rist-Frost Shumway | Garcia Galuska DeSousa | Garcia Galuska DeSousa |
| Electrical /Lighting | RG Vanderweil | Rist-Frost Shumway | Garcia Galuska DeSousa | Garcia Galuska DeSousa |
| Data/Communications | RG Vanderweil | In House | Garcia Galuska DeSousa | Garcia Galuska DeSousa |
| Environmental Permitting | Nitsch Engineering | Fuss & O'Neill | Nitsch Engineering | CDW |
| Geotechnical Engineering | Lahlaf Geotechnical | Nobis | McPhail | Reliance |
| Geoenvironmental Engineering | PEER Consulting | Nobis | McPhail | CDW |
| Hazardous Materials | PEER Consulting | Fuss & O'Neill | Universal Envitonmental | CDW |
| Cost Estimating | ELLANA, Inc. | Miyakoda Consulting | PM&C | AM Fogarty |
| Kitchen/Food Service Consultant | Crabtree McGrath | Crabtree McGrath | Tavares Design | Crabtree McGrath |
| Laboratory Consulnt | In House | In House | Tavares Design | In House |
| Acoustical Consultant | Shen Milsom & Wilke | Acentech | Acentech | Acentech |
| Specifications Consultant | Wil-Spec | Kalin Associates | Kalin Associates | Architx |
| Library/Media | In House | In House | In House | In House |
| Technology Consultant/Audio Visual Consultant | Shen Milsom & Wilke | In House | Garcia Galuska DeSousa | Acentech |
| Sustainable/Green Design/Renewable Energy Consultant | | In House | In House | Vidaris |
| Theatrical Consultant | Martin Vinik Plng | In House | Theatrical | Next Stage Design |
| Code Consultant | Code Red | Hastings Consulting | Hasting Consulting | Howe Eng. |
| Accessibility Consultant | KMA Architecture | Hastings Consulting | KMA | Howe Eng. |
| Traffic Consultant | Nitsch Engineering | Vanasse & Associates | Green Int'l | Vanasse & Assoc. |
| Furniture, Fixtures and Equipment Consultant | In House | In House | Tavares Design | Tavares Design |
| Site Surveying | Nitsch Engineering | Nitsch Engineering | Nitsch Engineering | Hancock |
| Security Consultant | DVS | In House | In House | Good Harbor |
| Hardware Consultant | Campbell-McCabe | Allegion | Arc-Spec | Allegion |
| Historical Consultant | Preservation Tech | Public Arch. Lab. | Building Conservation | Building Conservation |
| MBE & WBE Certification | PEER Consultants, P.C. | Miyakoda Consulting | | CDW Consultants, Inc. |
| MBE Certification | Lahlaf Geotechnical Consulting, Inc.; RSE Associates, Inc.; Shen Milsom & Wilke, LLC | Nobis Engineering, Inc. | AKAL Engineering, Inc.; C&C Consulting Engineers, LLC; Green International Affiliates, Inc. | AKAL Engineering, Inc.; Reliance Engineers, LLC |
| WBE Certification | Campbell-McCabe Worldwide, LLC; CBA Landscape Architects, LLC; ELLANA, Inc.; Nitsch Engineering, Inc.; Preservation Technology Associates | Deborah Myers Landscape Architecture, LLC; ICON Architecture; Nitsch Engineering, Inc. | HMFH Architects, Inc.; Nitsch Engineering, Inc.; Tavares Design Associaites, Inc. | Architx, LLC; Tavares Design Associaates, Inc. |
| Cover letter certifies applicant is qualified pursuant to MGL c. 7C s. 44 and employs MA registered architect/engineer | Y | Y | Y | Y |
| Cover letter certifies applicant's project engineer/architect is MCPPO certified. | Y | Y | Y | Y |
| Cover letter certifies applicant agrees to contract with OSD certified MBE & WBE | Y | Y | Y | Y |
| Applicant used "Standard Designer Application Form for Municipalities and Public Agencies not within DSB Jurisdiction - Updated July 2016 | Y | Y | Y | Y |
| Application is complete and signed | Y | Y | Y | Y |
| Supplemental materials limited to 3 double sided pages per RFS | Y | N | Y | Y |
| Acknowledges Addenda (2) | Y | Y | Y | Y |

| RFS Required Categories of Work | Miller Dyer Spears (in association with Sasaki) | Perkins Eastman | The S/L/A/M Collaborative | William Rawn Associates |
|---|---|--|---|--|
| Architecture | In House Sasaki | In House | In House | In House |
| Educational Programming | New Vista Design | In House New Vista Design | Frank Looker | New Vista Design |
| Civil Engineering | Sasaki | Nitsch Engineering | Samiotes Consultants | Samiotes Consultants |
| Landscape Architect | Sasaki | Warner Larson | Langan | KMDG |
| Structural Engineering | Souza True | Engineers Design Group | B+AC | LeMessurier C&C Consulting |
| Fire Protection Engineering | Garcia Galuska DeSousa | VAV Int'l | Architectural Eng. | Architectural Engineers |
| Plumbing Engineering | Garcia Galuska DeSousa | VAV Int'l | Architectural Eng. | Architectural Engineers |
| HVAC Engineering | Garcia Galuska DeSousa | Rist Frost | Architectural Eng. | Garcia Galuska DeSousa |
| Electrical /Lighting | Garcia Galuska DeSousa | Rist Frost | Architectural Eng. | Garcia Galuska DeSousa Horton Lees |
| Data/Communications | Garcia Galuska DeSousa | Rist Frost | Guillen Tech | Garcia Galuska DeSousa |
| Environmental Permitting | Sasaki | Nitsch Engineering | Samiotes Consultants | Samiotes Consultants |
| Geotechnical Engineering | Lahlaf Geotechnical | Geotech. Partnership | GZA | Nobis |
| Geoenvironmental Engineering | PEER Consultants | CDW | GZA | Nobis |
| Hazardous Materials | PEER Consultants | Universal Environmental | GZA | Universal Environmental |
| Cost Estimating | A.M.Fogarty | PM&C | PM&C | Dharam Consulting |
| Kitchen/Food Service Consultant | Crabtree McGrath | Crabtree McGrath | Crabtree McGrath | Crabtree McGrath |
| Laboratory Consultlant | In House | Point Line Space | In House | In House |
| Acoustical Consultant | Acentech | Cavanaugh Tocci | Cavanaugh Tocci | Cavanaugh Tocci |
| Specifications Consultant | In House | Kalin Assoc. | In House | Kalin Assoc. |
| Library/Media | In House | Point Line Space | In House | In House |
| Technology Consultant/Audio Visual Consultant | ACT Associates | Cavanaugh Tocci | Guillen Tech | Cavanaugh Tocci |
| Sustainable/Green Design/Renewable Energy Consultant | In House Sasaki | In House Thornton Tomasetti | In House | Soden Garcia Galuska DeSousa |
| Theatrical Consultant | Port Lighting | Theatre Design | Cavanaugh Tocci | Barbizon |
| Code Consultant | Hastings Consulting | Hastings Consulting | Code Red | Hastings |
| Accessibility Consultant | In House | In House | Code Red | KMA |
| Traffic Consultant | Vanasse & Assoc. | VHB | VHB | Nitsch Engineering |
| Furniture, Fixtures and Equipment Consultant | Point Line Space | Point Line Space | In House | Stefura Assoc. |
| Site Surveying | Feldman | Nitsch Engineering | Samiotes Consultants | Samiotes Consultants |
| Security Consultant | Pamela Perini | In House P. Perini | Guillen Tech | Good Harbor Garcia Galuska DeSousa |
| Hardware Consultant | Campbell-McCabe | ASSA Abloy | Campbell-McCabe | Campbell-McCabe |
| Historical Consultant | Building Conservation | Building Conservation | Building ConservationSam | Preservation Tech. |
| MBE & WBE Certification | Lim Consultants Inc.; PEER Consultants, P.C. | | | Lim Consultants, Inc.; PEER Consultants |
| MBE Certification | FS Engineers, Inc.; Lahlaf Geotechnical Consulting, Inc. | Engineers Design Group, Inc.; VAV International, Inc. | Architectural Engineers, Inc.; B+AC, LLC; Guillen Technology Consultants, LLC | C&C Consulting Engineers, LLC; Dharam Lally & Smith, LLC; Nobis Engineering, Inc. |
| WBE Certification | Campbell-McCabe Worldwide, LLC; Miller Dyer Spears, Inc.; Pamela Perini Consulting; Traverse Landscape Architects, LLC | Geotechnical Partnership, Inc.; Nitsch Engineering, Inc.; Pamela Perini Consulting | Samiotes Consultants, Inc. | Architectural Engineers, Inc.; Campbell-McCabe Worldwide, LLC; Horton Lees Brogden Lighting Design, Inc; Klopfer Martin Desing Group, Inc.; Nitsch Engineering, Inc.; Preservation Technology Associates; Samiotes Consultants, Inc.; Soden Sustainability Consulting, LLC; Stefura Associates, Inc. |
| Cover letter certifies applicant is qualified pursuant to MGL c. 7C s. 44 and employs MA registered architect/engineer | Y | Y | Y | Y |
| Cover letter certifies applicant's project engineer/architect is MCPPO certified. | Y | Y | Y | Y |
| Cover letter certifies applicant agrees to contract with OSD certified MBE & WBE | Y | Y | Y | Y |
| Applicant used "Standard Designer Application Form for Municipalities and Public Agencies not within DSB Jurisdiction - Updated July 2016 | Y | Y | Y | Y |
| Application is complete and signed | Y | Y | Y | Y |
| Supplemental materials limited to 3 double sided pages per RFS | Y | N | Y | Y |
| Acknowledges Addenda (2) | Y | Y | Y | N |

Project List - Applicants

DSP Meeting Date: December 1, 2020

District: Brookline

School: John R. Pierce School

This Project Report lists All Contracts excluding Closeout, Final Audit Approved and Building Complete Projects.

CBT/Childs Bertman Tseckares Inc.

| <u>District</u> | <u>School</u> | <u>Project Scope</u> | <u>Project Phase</u> | <u>Constr. Est (millions)</u> | <u>DSP Meeting Date</u> | <u>Procurement Type</u> | <u>% Complete*</u> | <u>Notes</u> |
|-----------------|---------------|----------------------|----------------------|-----------------------------------|-----------------------------|-------------------------|------------------------|--------------|
| No Projects | | | | | | | | |

DLR Group, Inc., a MA Corporation

| <u>District</u> | <u>School</u> | <u>Project Scope</u> | <u>Project Phase</u> | <u>Constr. Est (millions)</u> | <u>DSP Meeting Date</u> | <u>Procurement Type</u> | <u>% Complete*</u> | <u>Notes</u> |
|-----------------|---------------|----------------------|----------------------|-----------------------------------|-----------------------------|-------------------------|------------------------|--------------|
| No Projects | | | | | | | | |

HMFH Architects, Inc.

| <u>District</u> | <u>School</u> | <u>Project Scope</u> | <u>Project Phase</u> | <u>Constr. Est (millions)</u> | <u>DSP Meeting Date</u> | <u>Procurement Type</u> | <u>% Complete*</u> | <u>Notes</u> |
|---------------------------------------|---------------------------------------|-----------------------|----------------------------------|-----------------------------------|-----------------------------|-------------------------|------------------------|--------------|
| Bristol-Plymouth Regional Voc Tech | Bristol-Plymouth Voc Tech | | Feasibility Study | \$200.0 | 1/21/2020 | | | |
| Boston | Quincy Upper School | New Construction | Approved Project Vote Pending | \$30.0 | 10/4/2011 | | | |
| Arlington | Arlington High | New Construction | Design Development | \$235.3 | 10/3/2017 | CM-at-Risk | 7 % | |
| Bristol County Agricultural | Bristol County Agricultural High | Addition / Renovation | Construction | \$84.0 | 9/13/2016 | CM-at-Risk | 54 % | |
| Westborough | Annie E Fales | New Construction | Construction | \$45.6 | 3/27/2018 | CM-at-Risk | 23 % | |
| Weymouth | Maria Weston Chapman Middle School | Addition / Renovation | Construction | \$128.1 | 5/9/2017 | CM-at-Risk | 7 % | |

Jonathan Levi Architects LLC

| <u>District</u> | <u>School</u> | <u>Project Scope</u> | <u>Project Phase</u> | <u>Constr. Est (millions)</u> | <u>DSP Meeting Date</u> | <u>Procurement Type</u> | <u>% Complete*</u> | <u>Notes</u> |
|-----------------|---------------------------------------|----------------------|----------------------|-----------------------------------|-----------------------------|-------------------------|------------------------|--------------|
| Framingham | Fuller Middle | New Construction | Construction | \$77.9 | 8/22/2017 | CM-at-Risk | 42 % | |
| Westport | Westport Junior/Senior High School | New Construction | Construction | \$79.9 | 3/22/2016 | CM-at-Risk | 59 % | |

Miller Dyer Spears Inc.

| <u>District</u> | <u>School</u> | <u>Project Scope</u> | <u>Project Phase</u> | <u>Constr. Est (millions)</u> | <u>DSP Meeting Date</u> | <u>Procurement Type</u> | <u>% Complete*</u> | <u>Notes</u> |
|-----------------|---------------------|-----------------------|----------------------|-----------------------------------|-----------------------------|-------------------------|------------------------|--------------|
| Braintree | South Middle School | New Construction | Design Development | \$60.0 | 6/5/2018 | Design/Bid/Build | | |
| Braintree | East Middle School | Addition / Renovation | Construction | \$67.7 | 4/21/2015 | CM-at-Risk | 98 % | |

Project List - Applicants

DSP Meeting Date: December 1, 2020

District: Brookline

School: John R. Pierce School

This Project Report lists All Contracts excluding Closeout, Final Audit Approved and Building Complete Projects.

Perkins Eastman/DPC

| <u>District</u> | <u>School</u> | <u>Project Scope</u> | <u>Project Phase</u> | <u>Constr. Est</u> <u>(millions)</u> | <u>DSP</u> <u>Meeting Date</u> | <u>Procurement Type</u> | <u>%</u> <u>Complete*</u> | <u>Notes</u> |
|-----------------|---------------------|-----------------------|----------------------|---|-----------------------------------|-------------------------|------------------------------|--------------|
| Dennis-Yarmouth | Mattacheese Middle | New Construction | Design Development | \$93.7 | 5/2/2017 | Design/Bid/Build | | |
| Easton | Center School | New Construction | Design Development | \$74.9 | 8/7/2018 | Design/Bid/Build | | |
| Lowell | Lowell High | Addition / Renovation | Design Development | \$190.0 | 6/21/2016 | CM-at-Risk | 1 % | |
| Boston | Boston Arts Academy | New Construction | Construction | \$96.0 | 4/5/2016 | CM-at-Risk | 33 % | |

The S/L/A/M Collaborative

| <u>District</u> | <u>School</u> | <u>Project Scope</u> | <u>Project Phase</u> | <u>Constr. Est</u> <u>(millions)</u> | <u>DSP</u> <u>Meeting Date</u> | <u>Procurement Type</u> | <u>%</u> <u>Complete*</u> | <u>Notes</u> |
|-------------------|---------------------|----------------------|----------------------------------|---|-----------------------------------|-------------------------|------------------------------|--------------|
| Hampden-Wilbraham | Wilbraham Middle | Roof | N/A | \$0.0 | | | | |
| Sandwich | Forestdale School | Boiler | Approved Project Vote Pending | \$0.0 | | Design/Bid/Build | | |
| Sandwich | Oak Ridge | Boiler | Approved Project Vote Pending | \$0.0 | | Design/Bid/Build | | |
| Westport | Westport Elementary | Roof | Design Development | \$0.0 | | Design/Bid/Build | | |

William Rawn Associates, Architects, Inc.

| <u>District</u> | <u>School</u> | <u>Project Scope</u> | <u>Project Phase</u> | <u>Constr. Est</u> <u>(millions)</u> | <u>DSP</u> <u>Meeting Date</u> | <u>Procurement Type</u> | <u>%</u> <u>Complete*</u> | <u>Notes</u> |
|--------------------|---------------|----------------------|----------------------|---|-----------------------------------|-------------------------|------------------------------|--------------|
| No Projects | | | | | | | | |

* % Complete is as reported by the Owner's Project Manager in their most recent project monthly report.

| Ref # | Ref taken by: | Company Name & Contact | Type of Project | Standard MSBA Questions | | | | | Leftfield/Brookline Added Categories | | | | Comments |
|-------|---------------|------------------------|-----------------|-------------------------|----------------|------------------|------------------|----------------------|--|--|-------------------------------------|-------------------------------------|----------|
| | | | | Communication | Budget Control | Document Quality | Schedule Control | Construction Control | Understands MSBA procedures and follows them | Listens to Client (follows directions) | Listens to OPM (follows directions) | Would you work with the firm again? | |

Applicant: CBT Architects

| | | | | | | | | | | | | | |
|---|-----------------------------|---|---|---|---|---|---|---|--|---|---|--|--|
| 1 | Ref taken by: Online Survey | Mr. Mike Grossman, COO mgrossman@fessenden.org | The Fessenden School Newton, MA Renovation and new | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | Arts Center (Renovation and New), Squash Center (New), Innovation Center (New). I highly recommend CBT. |
| 2 | Ref taken by: Online Survey | Mr. John "Muddy" Waters, former HOS mudbiker6@gmail.com | The Pike School Andover, MA New construction and renovation | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | They did multiple projects for us and they were all excellent. |
| 3 | Ref taken by: Online Survey | Linda Liporto, Leftfield, Director of Corporate Interiors lliporto@leftfieldpm.com | Renovation and new construction | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | I only worked with them on interior projects, and the team members on some projects were better/worse than others. |
| 4 | Ref taken by: | Mr. William F. LaBroad, Finance Officer William.labroad@diospringfield.org | Pope Francis Preparatory School Springfield, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 5 | Ref taken by: | Ms. Joanna DeStefanis, former HOS joannadestefanis@gmail.com | Andover School of Montessori Andover, MA | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | I am no longer at Andover School of Montessori and left before the project with CBT was completed. They were great to work with during my time at ASM. |
| 6 | Ref taken by: | Ms. Grace Cotter Regan, former HOS gregan@bchigh.edu | St. Mary's High School Lynn, MA | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | Sent email on 11/10, follow up on 11/18, 11/24 |

Applicant: DLR Group Inc. with ICON Architecture

| | | | | | | | | | | | | | |
|---|--|--|--|---|---|---|---|---|--|---|---|--|---|
| 1 | Ref taken by: Online Survey DLR Group | Sandra Mutchler, Chief Financial Officer Eagle County School District 303/328-6321 | Eagle Valley Middle School Eagle, Colorado | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | We have worked with DLR on multiple projects. They have always delivered a quality, on-time project and I would definitely work with them again. |
| 2 | Ref taken by: Online Survey DLR Group | Cecil Bowles, COO Putnam City School District 405/495-5200 | Capps Middle School Warr Acres, Oklahoma | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | Amazing design team and worked well with our local architect group and construction manager. |
| 3 | Ref taken by: Online Survey DLR Group | Jay Bry, VP of Finance and Administration 978-665-3131 | Fitchburg State Game Studio Fitchburg, MA Renovation/Addition | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | DLR was not the lead architect for our project so most of our communication were with the lead firm. DLR was brought on as the theater expert architects. So not sure how relevant it is to your project. |
| 4 | Ref taken by: Online Survey ICON Architecture | James Mabry, President 781-280-3200 MABRYJ@middlesex.mass.edu | Middlesex Community College Middlesex, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 5 | Ref taken by: Online Survey ICON Architecture | Mary-Beth Cooper, President 413-748-3000 | Harold C. Springfield College Learning Commons Springfield, MA | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | VM left 11/10, follow up on 11/18, 11/24 |
| 6 | Ref taken by: Online Survey ICON Architecture | Whitney Anderson Holyoke PS Facilities Administrator 413-534-2000 x1670 | Sullivan Elementary School Holyoke, MA | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | VM left 11/10, follow up on 11/18, 11/24 |

Applicant: HMFH Architects

| | | | | | | | | | | | | | |
|---|-----------------------------|---|--|---|---|---|---|---|---|---|---|--|--|
| 1 | Ref taken by: Online Survey | Amber Bock Superintendent of Schools, Westborough bocka@westboroughk12.org | Fales Elementary School Westborough, MA 2nd net-positive energy school in MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 2 | Ref taken by: Online Survey | David DeRuosi Superintendent of Schools, Saugus dderuosi@saugus.k12.ma.us | Saugus Middle/High School Saugus, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 3 | Ref taken by: Online Survey | Gerry McCue, Former Executive Director for Administration and Finance g.mccue@gmail.com | Morris H Seigal Clark Ave. MS Chelsea, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 4 | Ref taken by: Online Survey | Craig Consigli, Asst. Superintendent, Milford 508-478-1100 cconsigli@milfordma.com | Woodland Elementary School Milford, MA | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | Emailed link 11/10, follow up 11/18, 11/24 |

| Ref # | Ref taken by: | Company Name & Contact | Type of Project | Standard MSBA Questions | | | | | Leftfield/Brookline Added Categories | | | | Comments |
|-------|---------------|------------------------|-----------------|-------------------------|----------------|------------------|------------------|----------------------|--|--|-------------------------------------|-------------------------------------|----------|
| | | | | Communication | Budget Control | Document Quality | Schedule Control | Construction Control | Understands MSBA procedures and follows them | Listens to Client (follows directions) | Listens to OPM (follows directions) | Would you work with the firm again? | |

Applicant: Jonathan Levi Architects

| | | | | | | | | | | | | | | |
|---|-----------------------------|--|---|---|---|---|---|---|---|---|---|---|--|---|
| 1 | Ref taken by: Online Survey | Brian McLaughlin, Chief of Staff Public Facilities brian.p.mclaughlin@boston.gov 617-635-0272 | Dearborn STEM Middle/High Boston, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 2 | Ref taken by: Online Survey | John Messervy, Director of Capital Planning, Partners HealthCare - 617-726-8616 jmesservy@partners.org | The Field School Weston, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 3 | Ref taken by: Online Survey | Dr. Robert Tremblay, Superintendent of Schools rtremblay@framingham.k12.ma.us | Fuller Middle School Framingham, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 4 | Ref taken by: Online Survey | Mark Haley, Chair of the SBC mhaley@haleyaldrich.com 617-886-7400 | Roger Wellington School Belmont, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Absolutely <input checked="" type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | "listened to the OPM" received 3 out of 5 |
| 5 | Ref taken by: Online Survey | Richard Marks, OPM Daedalus marks@dpi-boston.com 617-451-2717 | Westport Co-Located Middle/High Westport, MA | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Absolutely <input checked="" type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | Emailed link 11/18, follow up 11/24 |

Applicant: MDS Architects with Sasaki

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|---|-----------------------------|---|--|---|---|---|---|---|---|---|---|---|--|--|
| 1 | Ref taken by: Online Survey | Dr. Frank Hackett, Superintendent of Schools 781-380-0130, x8475 frank.hackett@braintreeschools.org | Braintree East Middle School Renovation and Expansion Braintree, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 2 | Ref taken by: Online Survey | Eileena Long Leftfield, PM elong@leftfieldpm.com | Renovation Project | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 3 | Ref taken by: Online Survey | Aaron P. Hall, Leftfield Operations Director ahal@leftfieldpm.com | BU - GSU | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 4 | Ref taken by: Online Survey | Corey Davidson, Leftfield, Project Manager cdavidson@leftfieldpm.com | Boston University - Warren Towers Renovation | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 5 | Ref taken by: Online Survey | Michael Carroll, MCPPO, Project Director, Hill International 617-778-0930 MikeCarroll@hillintl.com | Braintree East Middle School Renovation and Expansion Braintree, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 6 | Ref taken by: Online Survey | Michael Carroll, MCPPO, Project Director, Hill International 617-778-0930 MikeCarroll@hillintl.com | Braintree South Middle School Braintree, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | Please note for questions 5 & 7 for South I did not answer as they were specific to Construction documents and south is only in design at this time. That said, document quality is good so far on south and based on previous experience I expect the construction control to be very good. |
| 7 | Ref taken by: Online Survey | Jon Clark, Co-Director Brooke East Boston Charter School jclark@ebrooke.org | Brooke East Boston Charter School East Boston, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 8 | Ref taken by: Online Survey | Stephen Murray, Lawrenceville School smurray@lawrenceville.org | Lawrenceville School Gruss Center for Art and Design Lawrenceville, NJ | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 9 | Ref taken by: Online Survey | Steve Kenyon, Bristol Community College Steve.Kenyon@bristolcc.edu | Bristol Community College John J. Sbraga Health and Science Fall River, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |

Applicant: Perkins Eastman Architects

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|---|-----------------------------|--|--|---|---|---|---|---|---|---|---|---|--|---|
| 1 | Ref taken by: Online Survey | Brendon Roy, Construction Project Manager 857-998-7312 | Dr. Martin Luther King Jr. School Cambridge, MA New Construction | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | Very good firm to work with. Currently engaged on one of our schools now. |
| 2 | Ref taken by: Online Survey | Lisha Cabral, Superintendent 508.230.3200 lcabral@easton.k12.ma.us | Easton Elementary School Easton, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | Our experience with Perkins Eastman to date has been exemplary. They have been extremely responsive to our staff, residents, and abutters. Their knowledge of MSBA has been invaluable. |
| 3 | Ref taken by: Online Survey | David Twombly, Director of School Operations | Easton Elementary School Easton, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | They are excellent to work with and we've been very pleased with their work and understanding of the MSBA process and response to inquiries by the MSBA. |

| Ref # | Ref taken by: | Company Name & Contact | Type of Project | Standard MSBA Questions | | | | | Leftfield/Brookline Added Categories | | | | Comments | |
|---|-----------------------------|---|---|---|---|---|---|---|--|---|---|---|--|--|
| | | | | Communication | Budget Control | Document Quality | Schedule Control | Construction Control | Understands MSBA procedures and follows them | Listens to Client (follows directions) | Listens to OPM (follows directions) | Would you work with the firm again? | | |
| Applicant: S/L/A/M Collaborative | | | | | | | | | | | | | | |
| 1 | Ref taken by: Online Survey | Joe DeSanti, Downes Construction Co idesanti@downesco.com 860-229-3755 | Capital Preparatory Magnet School Hartford, CT | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 2 | Ref taken by: Online Survey | Lawrence Rosati, Project Executive Morganti Group rosati@morganti.com 203-830-3329 | Gilmartin PreK - 8 School Waterbury, CT | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 3 | Ref taken by: Online Survey | Richard Steiner, Project Manager Fusco Corporation rsteiner@fusco.com | Naylor Prek - 8 School Hartford, CT | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |
| 4 | Ref taken by: Online Survey | Mayor Charles Lombardi, Mayor of North Providence mayoroffice@northprovidenceri.gov 401-232-0900 | N. Providence, RI Elementary Schools | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input checked="" type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | "Listened to the Client" received 3 out of 5 |

Applicant: William Rawn Associates, Inc.

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|---|-----------------------------|---|--|---|---|---|---|---|--|---|---|---|--|--|
| 1 | Ref taken by: Online Survey | David Leonard, President 617.859.2034 dleonard@bpl.org | Boston Public Library Johnson Wing Transformation Boston, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | Renovation Project. |
| 2 | Ref taken by: Online Survey | Edward Adelman, Exec. Dir. 617-542-1081 eadelman@mscba.org | Salem State University, Viking Hall Salem, MA New Construction | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | William Rawn Associates is likely one of the best architectural firms in practice today. They have been the most responsive and responsible firms. |
| 3 | Ref taken by: Online Survey | Rich Rossi, Former City Manager 617.926.9896 rossi920@gmail.com | Cambridge Public Library Cambridge, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | After the Library they performed very well when selected for a new school building project which was completed in 2019 |
| 4 | Ref taken by: Online Survey | Rich Rossi, Former City Manager 617.926.9896 rossi920@gmail.com | King Open/Cambridge Street Upper Schools & Community Complex Cambridge, MA | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | I awarded the contract for this project and retired before it was completed |
| 5 | Ref taken by: Online Survey | David Saindon, Leftfield OPM 617-872-5180 | Winsor School Boston, MA Non MSBA school | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Excellent <input type="checkbox"/> Good <input type="checkbox"/> Poor | <input checked="" type="checkbox"/> Absolutely <input type="checkbox"/> Yes, but reluctantly <input type="checkbox"/> No | |

| Ref # | Ref taken by: | Company Name & Contact | Type of Project | Standard MSBA Questions | | | | | Leftfield/Brookline Added Categories | | | | Comments |
|-------|---------------|------------------------|-----------------|-------------------------|----------------|------------------|------------------|----------------------|--|--|-------------------------------------|-------------------------------------|----------|
| | | | | Communication | Budget Control | Document Quality | Schedule Control | Construction Control | Understands MSBA procedures and follows them | Listens to Client (follows directions) | Listens to OPM (follows directions) | Would you work with the firm again? | |

Explanation of Terms

Type of Project

What kind of work did this applicant perform? Was it new construction? Was it renovation? Did it include the same kind of work anticipated for this project (i.e. new building, roof replacement, window replacement, electrical system upgrade, etc.)?

Communication

How well did the applicant communicate. Did they keep all parties informed of project developments and events? Did they hold/attend meetings regularly? Did they document meetings adequately (i.e. prepare meeting minutes., etc.)?

Budget Control

Were their estimates accurate? How well did the applicant adhere to the budget? If the program exceeded the budget, did they offer recommendations as to how to reduce the scope to fit the budget?

Document Quality

Did the construction documents adequately describe the work and the bidding requirements? Were there any bid protests resulting from misinterpretation of the documents? Were there any change orders resulting from misinterpretation of the documents?

Schedule Control

Did the applicant meet the required deadlines for document submissions, etc.?

Construction Control

Did the applicant adequately protect the Owner's interest on issues such as shop drawing review, product substitutions, change order negotiations, payment requisition reviews, etc.? Did the applicant hold regular job meetings and prepare appropriate meeting minutes?

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| Leftfield Added Categories | <p>Understands MSBA procedures Did the applicant understand the MSBA procedures in regards to all deliverables, submittal deadlines, and Ed. specifications? Did the applicant lead the charge on all MSBA deliverables (Feasibility, Schematic, DD, 60% and 100% CD)?</p> <p>Listens to Client Did the applicant listen to the clients needs and follow their directions?</p> <p>Listens to OPM Did the applicant listen to the OPM's directions? Did the applicant understand the role that the OPM plays in the entire process? (Voice of the Owner and the MSBA)</p> <p>Would you work with the Firm again? Absolutely means - Yes, very happy with the experience and outcome of the project as a result of the Firm. Yes, but reluctantly means - Yes, would work with them again, but they may not be the first choice. No means - No, would prefer not to work with the firm again.</p> |
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Comments

Provide any additional comments that may help in evaluating this applicant.

Categories without checks indicate that the category didn't apply to the specific project or firm.

Indicates reference check are incomplete or were inaccurate. Please see comments column.